# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### FORM 8-K

#### **CURRENT REPORT**

Pursuant to Section 13 OR 15(d) of The Securities Exchange Act of 1934

September 22, 2008
Date of Report

(Date of earliest event reported)

### AutoZone, Inc.

(Exact name of registrant as specified in its charter)

<b>Nevada</b> (State or other jurisdiction of incorporation)	<b>1-10714</b> (Commission File Number)	<b>62-1482048</b> (IRS Employer Identific	ration No.)
	h Front Street, Memphis, Tennessee ress of principal executive offices)	<b>38103</b> (Zip Code)	
	(901) 495-6500 Registrant's telephone number, including area co	de	
(For	mer name or former address, if changed since last	report)	
Check the appropriate box below if the Form 8-K filing provisions:			ne following
[ ] Written communications pursuant to Rule 4 [ ] Soliciting material pursuant to Rule 14a-12 [ ] Pre-commencement communications pursuant	425 under the Securities Act (17 CFR 230.425) 2 under the Exchange Act (17 CFR 240.14a-12) 1 under to Rule 14d-2(b) under the Exchange Act (17 1 under the Exchange Act (17		

### Item 2.02. Results of Operations and Financial Condition.

On September 22, 2008, AutoZone, Inc. issued a press release announcing its earnings for the fiscal quarter ended August 30, 2008, which is furnished as Exhibit on 1

#### Item 9.01. Financial Statements and Exhibits.

The following exhibit is furnished with this Current Report pursuant to Item 2.02:

- (d) Exhibits
  - 99.1 Press Release dated September 22, 2008.

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: September 22, 2008

By: /s/ WILLIAM T. GILES

William T. Giles

 ${\it Chief Financial Officer, Executive \ Vice \ President \ Information \ Technology}$ 

and Store Development

### **Exhibit Index**

99.1 Press release dated September 22, 2008

## AutoZone Reports 17 Week 4th Quarter Sales Increase of 10.4 Percent; EPS Increases 20.1 Percent to \$3.88

MEMPHIS, Tenn., Sept. 19, 2008 (GLOBE NEWSWIRE) -- AutoZone, Inc. (NYSE:AZO) today reported net sales of \$2.2 billion for its fourth quarter (17 weeks) ended August 30, 2008, an increase of 10.4% from fiscal fourth quarter 2007 (16 weeks). Excluding sales from the additional week included in this year's quarter, sales were up 4.1%. Domestic same store sales, or sales for stores open at least one year, increased 0.6% for the quarter.

Net income for the quarter increased 12.2% over the same period last year to \$243.7 million, while diluted earnings per share increased 20.1% to \$3.88 per share from \$3.23 per share in the year-ago quarter. Excluding the additional week, net income for the quarter increased 5.0% over the previous year's quarter to \$227.9 million, while diluted earnings per share increased 12.4% to \$3.63 per share.

For the quarter, gross profit, as a percentage of sales, was 50.3% (versus 50.1% last year). The improvement in gross margin was positively impacted by category management efforts, partially offset by higher shrink expense and increased distribution expense relating to higher fuel costs. Operating expenses, as a percentage of sales, were 31.4% (versus 31.3% last year). The increase in operating expenses, as a percentage of sales, was primarily due to higher employee medical expense and fuel expense for our commercial fleet.

For the fiscal year ended August 30, 2008, sales were \$6.5 billion, an increase of 5.7% from the prior year, while domestic same store sales were up 0.4%. Operating profit increased 6.5% on an operating margin of 17.2%. For fiscal 2008, net income increased 7.7% to \$642 million, while diluted earnings per share for the period increased 17.8% to \$10.04 from \$8.53. Excluding results from the additional week, sales increased 3.7% from the prior year, and operating profit increased 4.0% on an operating margin of 17.1%. Net income, excluding the extra week, increased 5.1% to \$626 million, and diluted earnings per share increased 14.9% to \$9.80.

Under its share repurchase program, AutoZone repurchased 3.9 million shares of its common stock for \$499 million during the fourth quarter, at an average price of \$128 per share. For the fiscal year, the Company repurchased 6.8 million shares of its common stock for \$849 million, at an average price of \$125 per share.

The Company's GAAP inventory increased 7.1% over the same period last year. However, adjusted inventory per store, which includes supplier owned pay-on-scan inventory, was \$509 thousand versus \$500 thousand last year, an increase of 1.6%. Net inventory, defined as merchandise inventories less accounts payable, decreased on a per store basis to \$25 thousand from \$34 thousand last year.

"I would like to thank our entire organization for the solid performance delivered this past quarter. We are pleased to report our eighth consecutive quarter of double digit earnings per share growth, particularly in light of the challenging macro environment. For the year, we reached many new milestones which included exceeding \$6.5 billion in sales. We also improved our return on invested capital, achieving 24.0% at year end. While our same store sales performance accelerated slightly from last quarter, it did not meet our aspirations. We continue to believe we have the right plans in place and we will continue to focus intensely on executing our plans. We will maintain our disciplined approach to growing operating earnings and utilizing our capital effectively," said Bill Rhodes, Chairman, President and Chief Executive Officer.

During the quarter AutoZone opened 60 new stores and replaced six stores in the U.S. and opened 18 stores in Mexico. As of August 30, 2008, the Company had 4,092 stores in 48 states, the District of Columbia and Puerto Rico in the U.S. and 148 stores in Mexico.

AutoZone is the leading retailer and a leading distributor of automotive replacement parts and accessories in the United States. Each store carries an extensive product line for cars, sport utility vehicles, vans and light trucks, including new and remanufactured automotive hard parts, maintenance items, accessories, and non-automotive products. Many stores also have a commercial sales program that provides commercial credit and prompt delivery of parts and other products to local, regional and national repair garages, dealers, and service stations. AutoZone also sells the ALLDATA brand diagnostic and repair software. On the web, AutoZone sells diagnostic and repair information, and auto and light truck parts through www.autozone.com. AutoZone does not derive revenue from automotive repair or installation.

AutoZone will host a conference call this morning, Monday, September 22, 2008, beginning at 10:00 a.m. (EDT) to discuss its fourth quarter results. Investors may listen to the conference call live and review supporting slides on the AutoZone corporate website, www.autozoneinc.com by clicking "Investor Relations," "Conference Calls." The call will also be available by dialing (210) 839-8923. A replay of the call and slides will be available on AutoZone's website. In addition, a replay of the call will be available by dialing (203) 369-1211 through Monday, September 29, 2008 at 11:59 p.m. (EDT).

This release includes certain financial information not derived in accordance with generally accepted accounting principles ("GAAP"). These non-GAAP measures include return on invested capital, adjusted inventory, adjusted inventory per store, adjusted debt, adjusted debt/EBITDAR, and adjusted consolidated statements of operations. The Company believes that the presentation of these non-GAAP measures provides information that is useful to investors as it indicates more clearly the Company's comparative year-to-year operating results, but this information should not be considered a substitute for any measures derived in accordance

with GAAP. Management targets the Company's debt levels to a ratio of adjusted debt to EBITDAR and manages cash flows available for share repurchase by monitoring cash flows before share repurchases, as shown on the attached tables. The Company believes this is important information for the management of its debt levels and share repurchases. We have included a reconciliation of this additional information to the most comparable GAAP measures in the accompanying reconciliation tables.

Certain statements contained in this press release are forward-looking statements. Forward-looking statements typically use words such as "believe," "anticipate," "should," "intend," "plan," "will," "expect," "estimate," "project," "positioned," "strategy," and similar expressions. These are based on assumptions and assessments made by our management in light of experience and perception of historical trends, current conditions, expected future developments and other factors that we believe to be appropriate. These forward-looking statements are subject to a number of risks and uncertainties, including without limitation: competition; product demand; the economy; credit markets; the ability to hire and retain qualified employees; consumer debt levels; inflation; weather; raw material costs of our suppliers; energy prices; war and the prospect of war, including terrorist activity; availability of consumer transportation; construction delays; access to available and feasible financing; and changes in laws or r egulations. Forward-looking statements are not guarantees of future performance and actual results; developments and business decisions may differ from those contemplated by such forward-looking statements, and such events could materially and adversely affect our business. Forward-looking statements speak only as of the date made. Except as required by applicable law, we undertake no obligation to update publicly any forward-looking statements, whether as a result of new information, future events or otherwise. Actual results may materially differ from anticipated results. Please refer to the Risk Factors section of AutoZone's Form 10-K for the fiscal year ended August 25, 2007, for more information related to those risks.

Adjustments

AutoZone's 4th Quarter Highlights - Fiscal 2008

Condensed Consolidated Statements of Operations 4th Quarter (in thousands, except per share data)

**GAAP Results** 

	GAAF KES	Sults	Aujustillents			
	17 Weeks Ended August 30, 2008	16 Weeks Ended August 25, 2007	4th Quarter 2008 Week 17	4th Quarter 2007		
Net sales Cost of sales	\$2,210,514 1,098,702	\$2,002,707 998,363		\$		
COST OF Sales	1,090,702	•	(62,700)			
Gross profit Operating, SG&A	1,111,812	1,004,344	(63,194)			
expenses	694,973	625,975	(36,087)			
Operating profit (EBIT) Interest expense, net	416,839 34,764	378,369 38,090	(27,107) (2,340)			
Income before taxes Income taxes	382,075 138,328					
Net income	\$ 243,747 =======	. ,	, ,	•		
Net income per share: Basic Diluted Weighted average shares	\$ 3.92 \$ 3.88	\$ 3.26	\$ (0.26)	\$		
outstanding: Basic Diluted	62,238 62,861	66,554 67,287	,	66,554 67,287		

Adjusted					
4th Quarter					
Excluding	4th Quarter				
Week 17	2007				
\$2,084,620	\$2,002,707				
1,036,002	998,363				

Adiustad

Net sales Cost of sales

Gross profit Operating, SG&A expenses	1,048,618 658,880	, ,
Operating profit (EBIT) Interest expense, net	389,732 32,42	,
Income before taxes Income taxes	357,308 129,36	,
Net income	\$ 227,94°	7 \$ 217,175 = ========
Net income per share:		
Basic	\$ 3.60	3.26
Diluted	\$ 3.63	3 \$ 3.23
Weighted average shares outstanding:		
Basic	62,238	66,554
Diluted	62,86	1 67,287

Year-to-date 4th Quarter, FY 2008 (in thousands, except per share data)

		GAAP R	esul	ts	Adjustments			
	E Aug		Eı Au	Weeks nded gust 25, 2007		cal Year 2008 eek 53		al Year 2007
Net sales Cost of sales	3,		3			(125,894) (62,700)	\$	
Gross profit						(63,194)		
Operating, SG&A expenses	2,	143,927	2	,008,984		(36,087)		
Operating profit (EBIT) Interest	1,	124,134	1	, 055, 266		(27,107)		
expense, net		116,745		119,116		(2,340)		
Income before taxes Income taxes	,	365,783		936,150 340,478		(24,767) (8,967)		
Net income	\$		\$	595,672	\$	(15,800)		
Net income per share: Basic Diluted	==== \$ \$	10.14 10.04	\$	8.62 8.53	\$	(0.25) (0.24)	\$	
Weighted Average Shares outstanding: Basic	Ψ	63,295	Ψ	69,101	Ψ	63,295		69,101
Diluted		63,875		69,844		63,875		69,844

	Adjusted		
	Fiscal Year 2008 Excluding	Fiscal Year	
	Week 53	2007	
Net sales Cost of sales	\$ 6,396,812 3,191,945	\$ 6,169,804 3,105,554	
Gross profit Operating, SG&A expenses	3,204,867 2,107,840	, ,	
Operating profit (EBIT) Interest expense, net	1,097,027 114,405	1,055,266 119,116	

Income before taxes Income taxes			356,816	
Net income		\$	625,806	\$ 595,672
Net income per share: Basic Diluted Weighted Average Shares Basic Diluted	outstanding	\$ \$	9.89 9.80	\$ 8.62 \$ 8.53 69,101 69,844
Selected Balance Sheet (in thousands)				
		gust 30, 2008 	Augus	t 25, 2007 
Cash and cash equivalen Merchandise inventories Current assets Property and equipment, Total assets Accounts payable Current liabilities Debt Stockholders' equity Working capital	net	5,257,112 2,043,271 2,519,320 2,250,000 229,687 66,981		2,177,842 4,804,709 1,870,668 2,285,894 1,935,618 403,200 (15,439)
Adjusted Debt / EBITDAR (Trailing 4 Qtrs)	Au	gust 30, 2008	Augus	t 25, 2007
Net income Add: Interest Taxes	\$	641,606 116,745 365,783	\$	595,672 119,116 340,478
EBIT		1,124,134		1,055,266
Add: Depreciation Rent expense Option expense		18,388		159,411 152,523 18,462
EBITDAR	\$	1,477,152		1,385,662
Debt Capital lease obligatio Add: adjusted rent x 6	\$ ns	2,250,000 64,061 990,726	•	1,935,618 55,088 915,138
Adjusted debt	\$	3,304,787	\$	2,905,844
Adjusted debt to EBITDA		2.2		2.1
Selected Cash Flow Info (in thousands)	rmation			
	17 Weeks Ended August 30, 2008	Ended	53 Weeks Ended August 30 2008	52 Weeks Ended , August 25, 2007
			<b>+</b> 400 =	A 150 111

	August 30, 2008	August 25, 2007	August 30, 2008	August 25, 2007
Depreciation	\$ 52,800	,	\$ 169,509	,
Capital spending	\$ 90,072	\$ 66,714	\$ 243,594	\$ 224,474
Cash flow before share repurchases: Net increase (decrease) in cash and cash equivalents Subtract increase (decrease) in debt Subtract share repurchases	\$ 160,807 318,000 (499,206)	(3,324)	\$ 155,807 314,382 (849,196)	78,461
Cash flow before share repurchases and changes in debt	\$ 342,013	\$ 304,828	\$ 690,621	\$ 678,522
	=======	=======	=======	=======

## Other Selected Financial Information (in thousands)

(III tilousalius)	August 30, 2008	August 25, 2007
Cumulative share repurchases (\$) Remaining share	\$ 6,290,915	\$ 5,441,719
authorization (\$)	\$ 109,085	\$ 458,281
Cumulative share repurchases (shares) Shares outstanding, end of quarter	106,056 59,607	99,254 65,960
	Trailing 4 August 30, 2008	August 25, 2007
Net income	\$ 641,606	\$ 595,672
Add: After-tax interest After-tax rent	105,166	75,793 97,050
After-tax return	821,127	768,515
Average debt* Average capital lease obligations* Average equity* Add: rent x 6	990,726	30,538 478,853 915,138
Pre-tax invested capital	\$ 3,420,147 =======	\$ 3,380,181 =======
Return on Invested Capital (ROIC)	24.0%	22.7%

<sup>\*</sup> All averages are computed by taking trailing 14 periods balances.

AutoZone's 4th Quarter Fiscal 2008 Selected Operating Highlights

#### Store Count & Square Footage

-----

	Ended Aug. 30,	16 Weeks Ended Aug. 25, 2007	Ended Aug. 30,	Ended
Domestic stores:				
Store count:				
Stores opened	60	53	160	160
Stores closed		1	1	1
Replacement stores	6	3	14	18
Total domestic stores	4,092	3,933	4,092	3,933
Stores with commercial programs	2,236	2,182	2,236	2,182
Square footage (in thousands):	26,236	25,135	26,236	25,135
Square footage per store	6,412	6,391	6,412	6,391
Mexico stores:				
Stores opened	18	13	25	23
Total stores in Mexico	148	123	148	123
Total stores chainwide	4,240	4,056	4,240	4,056

## Sales Statistics (Domestic Stores Only)

17 Weeks 16 Weeks 16 Weeks
Ended Ended Ended
August 30, August 23, August 25,
2008 2008 2007

Total retail sales (\$ in thousands)

\$1,827,985 \$1,722,460 \$1,676,501

% Increase vs. LY retail sales Total commercial sales		9.0%		2.7%		2.7%	
(\$ in thousands) % Increase vs. LY	\$ 250	9,301	\$	237,581	\$ 224	1,794	
commercial sales		11.3%		5.7%		0.5%	
Color por overege	\$			483			
square foot	\$	80	\$	75	\$	76	
	53 W	eeks	52	2 Weeks Ended Just 23,	52 We	eks	
	August 200	30, 98	Au	just 23, 2008	August 200	25, )7	
Total retail sales (\$ in thousands) % Increase vs. LY retail sales			\$5,	287,973			
Total commercial sales (\$ in thousands) % Increase vs. LY		3,731	\$	741,011	\$ 705	5,567	
commercial sales		6.8%		5.0%		(0.4%)	)
Sales per average store (\$ in thousands) Sales per average		1,532	\$	1,503	\$ 1	L, 523	
square foot	\$	239	\$	235	\$	239	
	Ende August	ed t 23,	E Auç	Ended Just 25, 2007	Ende August	ed 23, 08	52 Weeks Ended August 25, 2007
Same store sales	<del>-</del>	0.6%		(0.2%)			

Inventory Statistics (Total Stores)

	Augus	as of st 30, 2008	Augus	as of st 25, 2007
Accounts payable/inventory		95.0%		93.2%
(\$ in thousands) Inventory* Pay-on-scan inventory	\$	2,150,109 6,732	\$	2,007,430 22,387
Adjusted inventory	\$	2,156,841	\$	2,029,817
Adjusted inventory per store	\$	509	\$	500
Net inventory (net of payables) Net inventory / store	\$ \$	106,838 25	\$ \$	136,762 34
Toyontory turno**	Augus	Trailing 4 st 30, 2008	•	st 25, 2007
Inventory turns**		1.6 X		1.6 x

<sup>\*</sup> This is reported balance sheet inventory

CONTACT: AutoZone, Inc. Financial: Brian Campbell (901) 495-7005

<sup>\*\*</sup> Inventory turns is calculated as cost of sales divided by the average merchandise inventory balance over the previous year. The calculation includes cost of sales related to pay-on-scan sales, which were \$19.2MM for the trailing 53 weeks ended August 30, 2008 and \$85.4MM for the trailing 52 weeks ended August 25, 2007.

brian.campbell@autozone.com Media: Ray Pohlman (901) 495-7962 ray.pohlman@autozone.com