

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

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**Form 8-K**

Current Report Pursuant  
to Section 13 or 15(d) of the  
Securities Exchange Act of 1934

**December 5, 2000**

Date of Report  
(Date of earliest event reported)

**AUTOZONE, INC.**

(Exact Name of Registrant as Specified in Its Charter)

**Nevada**

(State or Other Jurisdiction  
of Incorporation)

**1-10714**

(Commission File Number)

**62-1482048**

(I.R.S. Employer  
Identification No.)

**123 South Front Street  
Memphis, Tennessee 38103**

(Address of Principal Executive Offices)(Zip Code)

**(901) 495-6500**

(Registrant's Telephone Number, Including Area Code)

(Not applicable)

(Former name or former address, if changed since last report.)

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**Item 7. Financial Statements and Exhibits**

(c) Exhibits

99.1 Press Release dated December 5, 2000

**Item 9. Regulation FD Disclosure**

On December 5, 2000, the company made the announcement contained in the press release filed as Exhibit 99.1 to this Current Report.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: December 22, 2000

By: /s/ Robert J. Hunt  
Robert J. Hunt  
Executive Vice President  
& Chief Financial Officer

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**EXHIBIT INDEX**

99.1 Press Release dated December 21, 2000

# News:

For immediate release

Media contact: Andrew Burns  
(901) 495-7313Financial contact: Emma Jo Kauffman  
(901) 495-7005

## **AUTOZONE REPORTS FIRST QUARTER EPS OF \$.46, UP 15%**

Memphis, Tenn. (December 5, 2000) -- AutoZone, Inc. (NYSE: AZO), today reported diluted earnings per share of \$0.46 for its first fiscal quarter (12 weeks) ended November 18, 2000, up 15% from \$.40 per share for the prior year quarter ended November 20, 1999.

Sales were \$1.064 billion for the quarter, an increase of 6% from \$1.006 billion in fiscal 2000. Same store sales, or sales for domestic auto parts stores open at least one year, increased 2% during the quarter, including 1% for retail sales and 10% for commercial sales. Same store sales at TruckPro were down 1% for the quarter, while stores in Mexico reported a same store sales increase of over 40%. In fiscal 2000, first quarter same store sales for domestic auto parts stores increased 7%, including 7% for retail sales and 9% for commercial sales. Earnings before interest and taxes of \$110.8 million increased 5% from \$105.7 last year. Net income for the quarter decreased 4% to \$53.8 million from \$56.0 million in the prior year due to higher interest and taxes.

"I am pleased to announce we met our goal of 15% earnings per share growth despite a difficult sales environment," said John C. Adams Jr., chairman and chief executive officer. "Our acquired stores continue to gain leverage on payroll and occupancy, and we are particularly excited about the success of our stores in Mexico and the progress we've made with ALLDATA. We continue to test new sales initiatives in all of our businesses. We also expect to control costs but not at the expense of customer service."

During the quarter, AutoZone opened 41 new and replaced 5 auto parts stores in the U.S.

AutoZone plans to open a total of 175 domestic auto parts stores and at least 7 new stores in Mexico in fiscal 2001. Aggregate share repurchases under the currently authorized \$1.35 billion share repurchase program are \$1.23 billion or 47.5 million shares at the end of the first quarter, including \$205 million or 9.0 million shares under forward purchase contracts.

AutoZone will host a one hour conference call beginning at 4 p.m. (CST) today to discuss the results of the quarter. Investors may listen to the conference call live and review supporting slides on the AutoZone website, [www.autozone.com](http://www.autozone.com), by clicking "About Us," "Investor Relations," "Conference Calls," or by going directly to <http://www.autozone.com/Investors>. The call will also be available by dialing (630) 395-0173. A replay of the call and slides will be available on the website. In addition, a replay of the call will be available by dialing (402) 220-3014 through Tuesday, December 12, 2000, at 5 p.m.(CST).

AutoZone sells auto and light truck parts, chemicals and accessories through 2,956 AutoZone stores in 42 states plus the District of Columbia in the U.S. and 13 AutoZone stores in Mexico. AutoZone also sells heavy-duty truck parts through 49 TruckPro stores in 15 states, and automotive diagnostic and repair software through ALLDATA. On the web, AutoZone sells diagnostic and repair information through [alldatadiy.com](http://alldatadiy.com), and auto and light truck parts through [AutoZone.com](http://AutoZone.com).

Certain statements contained in this press release are forward-looking statements. These statements discuss, among other things, expected growth, domestic and international development and expansion strategy, business strategies and future performance. These forward-looking statements are subject to risks, uncertainties and assumptions, including without limitation, competition, product demand, domestic and international economies, government approvals, inflation, the ability to hire and retain qualified employees, consumer debt levels and the weather. Actual results may materially differ from anticipated results. Please refer to the Risk Factors section of Form 10-K for the year ended August 26, 2000, for more details.

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### **AUTOZONE, INC.**

#### **CONDENSED CONSOLIDATED BALANCE SHEETS** (in thousands)

#### **Subject to Reclassification**

#### **ASSETS**

**Nov. 18,****Aug. 26,**

	<u>2000</u> (Unaudited)	<u>2000</u>
Current assets:		
Cash and cash equivalents	\$ 7,041	\$ 6,969
Accounts receivable	24,772	21,407
Merchandise inventories	1,179,999	1,108,978
Prepaid expenses	25,077	30,214
Deferred income taxes	19,469	19,212
	<hr/>	<hr/>
Total current assets	1,256,358	1,186,780
Property and equipment:		
Property and equipment	2,339,830	2,320,376
Less accumulated depreciation and amortization	590,416	561,936
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	1,749,414	1,758,440
Other assets:		
Cost in excess of net assets acquired	324,470	324,494
Deferred income taxes	48,120	52,182
Other assets	31,346	11,322
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	403,936	387,998
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	\$ 3,409,708	\$ 3,333,218

#### LIABILITIES AND STOCKHOLDERS' EQUITY

Current liabilities:		
Accounts payable	\$ 791,611	\$ 788,825
Accrued expenses	221,504	227,682
Income taxes payable	34,259	18,037
	<hr/>	<hr/>
Total current liabilities	1,047,374	1,034,544
Long-term debt	1,408,378	1,249,937
Other liabilities	58,105	56,558
Stockholders' equity	895,851	992,179
	<hr/>	<hr/>
	\$ 3,409,708	\$ 3,333,218

### AUTOZONE, INC.

#### CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(Unaudited)

(in thousands, except per share amounts)

	<b>Twelve Weeks Ended</b>	
	<b>Nov. 18, 2000</b>	<b>Nov. 20, 1999</b>
Net sales	\$ 1,063,566	\$ 1,006,472
Cost of sales,		
including warehouse and delivery expenses	618,001	584,956
Operating, selling, general and administrative expenses	334,797	315,768
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Operating profit	110,768	105,748
Interest expense, net	22,980	14,604
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Income before income taxes	87,788	91,144
Income taxes	34,000	35,100
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Net income	\$ 53,788	\$ 56,044

Weighted average shares for basic earnings per share	116,717	139,261
Effect of dilutive stock options	333	795
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Adjusted weighted average shares for diluted earnings per share	117,050	140,056
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Basic earnings per share	\$ 0.46	\$ 0.40
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Diluted earnings per share	\$ 0.46	\$ 0.40
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## AutoZone's 1st Quarter - - Fiscal 2001

### Other Selected Balance Sheet Information

November 18, 2000    November 20, 1999    August 26, 2000

Working Capital	\$ 208,984	\$ 285,320	\$ 152,236
Treasury stock	\$1,024,012	\$ 415,283	\$ 870,915

### Selected Cash Flow Information

12 Weeks Ended    12 Weeks Ended  
November 18, 2000    November 20, 1999

Capital spending	\$55,048	\$66,210
Depreciation & amortization	\$30,464	\$30,124

### Store Count & Square Footage

12 Weeks Ended    12 Weeks Ended  
November 18, 2000    November 20, 1999

#### Domestic auto parts stores:

##### Store count:

Stores opened	41	87
Stores closed	----	2
Replacement stores	<u>5</u>	<u>13</u>
Total domestic auto parts stores	2,956	2,796

##### Square footage (in thousands)

18,962	17,935
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#### Auto parts stores in Mexico:

Stores opened	----	2
Total auto parts stores in Mexico	13	8

#### TruckPro stores:

Stores opened	----	----
Replacement stores	----	1
Total TruckPro stores	49	46

### Sales & Inventory Statistics

#### (Domestic auto parts):

12 Weeks Ended    12 Weeks Ended  
November 18, 2000    November 20, 1999

Sales per average store (\$ in thousands)	\$345	\$349
Sales per average sq foot	\$54	\$54

#### Same store sales - rolling 13 periods

Domestic auto parts - total	2%	7%
Organic	0%	5%
Acquired	12%	25%
Retail	1%	7%
Commercial	10%	9%

Inventory turns:

Based on average inventories

2.2X

2.2X

Based on ending inventories

2.2X

2.0X

Accounts payable/inventory  
(total company)

67%

62%